

# **Background**

#### **Organizational Background**

- ► The Institute for Advanced Medicine (IAM) is comprised of five HIV practices across Manhattan
- ▶ Represents the largest HIV primary care practice in New York and provides HIV primary care to over 10,000 people with HIV (PWH)
- ▶ IAM's Quality Management (QM) Program establishes annual goals and uniform measures in order to standardize QI initiatives
- ► Each clinic develops and implements individualized QI projects tailored to their



#### **Project Background and Goals**

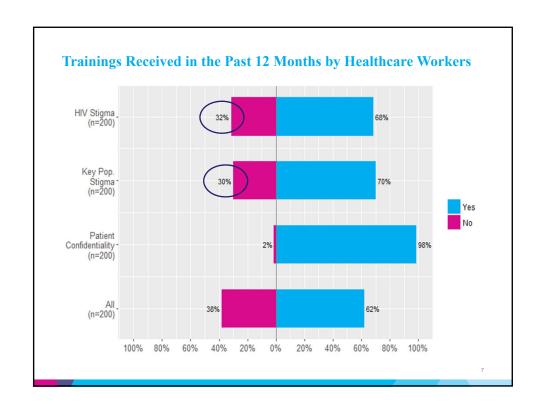
- Stigma leads to disparities in HIV care and negative health outcomes
- As a part of the AIDS Institute's 2017 HIV Quality of Care Program Review, IAM participated in a statewide initiative to assess stigma including
  - Survey of healthcare workers at IAM clinics regarding stigma
  - Consumer feedback on their stigmatizing experiences at the IAM or in general
  - Action plan with strategies to help lower stigma
- ▶ Goal: Reduce HIV-related stigma across IAM clinics in order to provide inclusive and accessible quality care

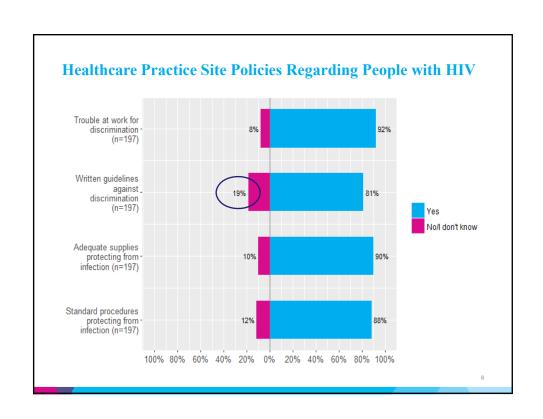
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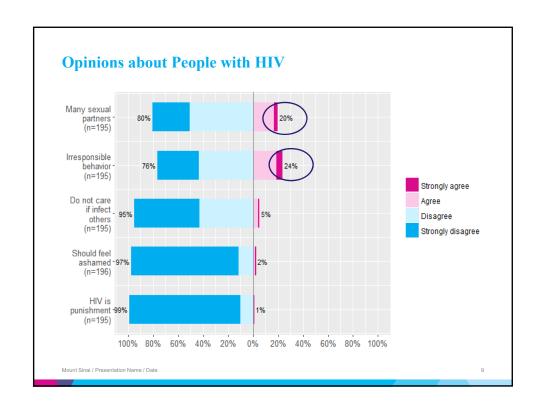
# Staff Survey Methodology & Results

#### **Staff Survey Methods**

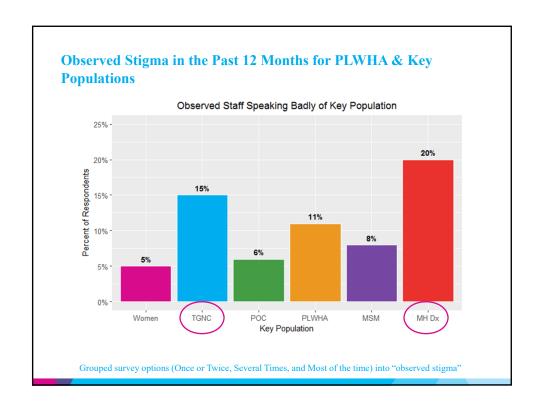
- Stigma initiative was announced at the IAM CQI Committee
  - Attended by multidisciplinary leadership staff across IAM
- ► Survey was administered across all five of IAM's HIV practices
  - Utilized Health Policy Project's tool "Measuring HIV Stigma and Discrimination among Health Facility Staff: Comprehensive Questionnaire"
  - Distributed to all IAM staff (300 in total) including medical providers, nursing, behavioral health providers, social work, administration, grant programs, and front desk staff
  - Administered via email through the online survey platform, SurveyMonkey
  - Collected 200 healthcare worker surveys (~66% response rate)
- Survey results were collected and aggregated in SurveyMonkey
  - Aggregate survey results were extracted to Excel/R for analysis
  - Cross-tabulations between types of healthcare workers and practice sites

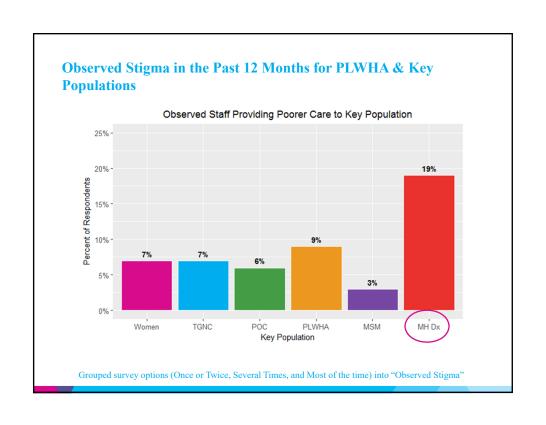


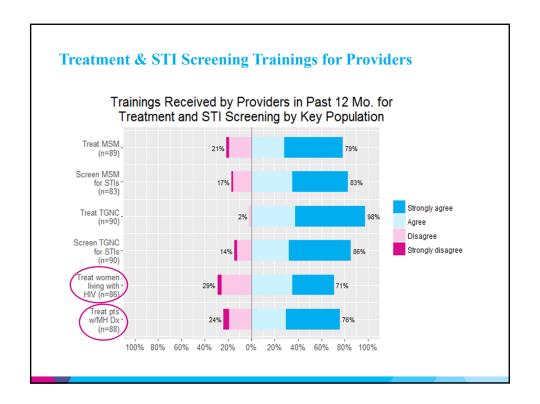




Unwilling to Care for a PWH (n=199)		
	#	%
Never	192	96%
Observed Once, Several, or Most of the Time	7	4%
Providi	ng Poorer Quality of Care to PW	H (n=199)
	#	%
Never	182	91%
Observed Once, Several, or Most of the Time	17	9%
9	speaking Badly about PWH (n=1	99)
	#	%
Never	178	89%
Observed Once, Several, or Most of the Time	21	11%







#### **Major Findings about Key Populations**

#### Lack of education about drug interactions for TGNC patients

▶ 56% of providers were not knowledgeable on the drug interactions between hormone therapy and HIV medication for TGNC patients

#### Lack of resources and training for women

- ▶ 31% reported disagreeing that their healthcare site has resources to help women who are juggling many responsibilities
- ▶ 28% reported not receiving training the past 12 months to treat women with HIV

## Highest rates of observed stigma for people with a mental health diagnosis

Only 24% of patients reported not receiving training in the past 12 months to treat patients with a MH Dx

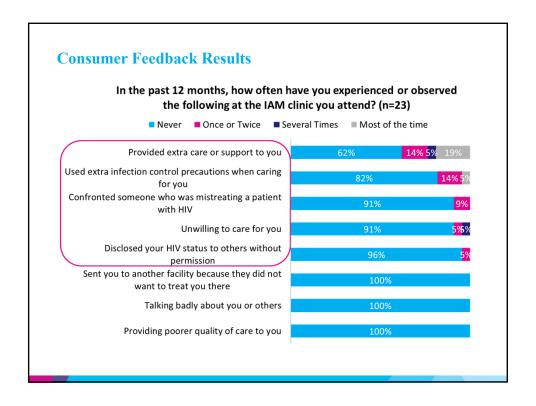
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# Consumer Feedback Methods & Results

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#### **Consumer Feedback Methods**

- Coordinated with leaders of Consumer Advisory Boards (CABs) across IAM
- ▶ Solicited consumer feedback through all four CABs
  - Educated CABs on HIV-related stigma, types of stigma, and impact on health
  - Open-ended questions about stigma experienced or observed and ways to reduce stigma at IAM clinics
  - Administered consumer survey to CAB members (adapted from the NYSDOH AIDS Institute questionnaire as well as the FRESH Study)
- Met with 4 CABs and collected 23 consumer surveys
- ▶ Survey responses were inputted into SurveyMonkey for analysis



# Conclusions and Stigma Reduction Action Plan

#### **Conclusions**

- ► Gaps in training for healthcare workers
- Lack of written guidelines & policies against discrimination
- ▶ Negative opinions about people with HIV
- ► Gaps in knowledge for screening and treating key populations
- ▶ High levels of observed stigma for patients with a MH Dx
- Lack of services and training for women of color

#### **Stigma Reduction Action Plan**

#### Trainings

- Incorporated online trainings on best practices in LGBT Health Care into IAM new staff manual
- Included relevant trainings into HIV Rounds for providers: HIV/HCV guidelines, HIV-related Stigma

#### **Patient Experience**

- Developed patient experience improvement plans based on feedback from CABs
- Created training plan focused on patient experience and customer service for front desk, clinic managers, nursing staff, and nurse managers
- Trained staff on verbal de-escalation techniques, communicating for leadership success, customer service, and patient experience 101

#### Policies

- Identified and disseminated policies addressing stigma and discrimination including the Mount Sinai Code of Conduct
- Mental Health Director developed and disseminated policies and protocols related to mental health services including disruptive patient behavior, psychiatric emergency, and controlled substances

# Next Steps, and Lessons Learned

### **Next Steps**

- Participating in the national ECHO end disparities collaborative
- Implementing QI Project focused on unsuppressed women of color
- ▶ Starting support group for women over the age of 45

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#### **Lessons Learned and Major Takeaways**

- Involve staff and leadership early on in planning phase as well as in development of the action plan to get buy in
- ▶ Don't reinvent the wheel
  - Use and modify NYS Stigma Survey as needed
  - Utilize existing resources (NYS Stigma Reduction Toolkit, Fenway Institute for LGBT Health Care Trainings, Health Policy Project for Stigma Trainings)
- ▶ Utilize existing consumer feedback mechanisms (CABs)
- Collect additional qualitative data from staff to get the story behind the data

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## Acknowledgements

- Shruti Ramachandran, Director of Quality Management and Evaluation
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- ▶ QI Leadership Teams and staff across IAM clinics
- Consumer Advisory Board Members & Leaders

# **Questions?**

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